# Table of Contents

<table>
<thead>
<tr>
<th>Standard</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Leadership and Program Structure</td>
<td>3</td>
</tr>
<tr>
<td>2</td>
<td>Consent Process and Patient Directives</td>
<td>5</td>
</tr>
<tr>
<td>3</td>
<td>Blood Administration Safety</td>
<td>7</td>
</tr>
<tr>
<td>4</td>
<td>Review and Evaluation of the Patient Blood Management Program</td>
<td>9</td>
</tr>
<tr>
<td>5</td>
<td>Transfusion Guidelines and Peer Review of Transfusions</td>
<td>11</td>
</tr>
<tr>
<td>6</td>
<td>Preoperative Anemia Evaluation and Readiness for Surgery</td>
<td>13</td>
</tr>
<tr>
<td>7</td>
<td>Perioperative Autologous Blood Collection for Administration</td>
<td>15</td>
</tr>
<tr>
<td>8</td>
<td>Phlebotomy Blood Loss</td>
<td>18</td>
</tr>
<tr>
<td>9</td>
<td>Blood Loss Associated with Surgery, Procedures and Underlying Medical Conditions, including Antithrombotic Therapy, Antiplatelet Therapy and Coagulopathy</td>
<td>20</td>
</tr>
<tr>
<td>10</td>
<td>Massive Hemorrhage Protocol</td>
<td>22</td>
</tr>
<tr>
<td>11</td>
<td>Management of Anemia in Hospitalized Patients</td>
<td>25</td>
</tr>
<tr>
<td>12</td>
<td>Management of Anemia in Non-surgical Outpatients</td>
<td>27</td>
</tr>
<tr>
<td></td>
<td>References</td>
<td>29-36</td>
</tr>
</tbody>
</table>
Transfusion of allogeneic blood and its components has long been an integral part of healthcare delivery throughout the world. Although evidence-based criteria for clinically appropriate transfusion are limited, practitioners continue to transfuse patients without sufficient demonstration of benefit to the recipient. As the awareness of risks associated with blood transfusion increases (including but not limited to pathogen transmission, bacterial contamination, acute lung injury, volume overload, transfusion related immunomodulation and allergic reactions) and data emerge that support restrictive transfusion practices, a shift to a lower transfusion threshold and a lower transfusion target is noticeable in the published medical literature. However, this is often not reflected in daily practice. A growing number of publications strongly suggest that blood transfusions are not only associated with significant risk, but may not provide the desired therapeutic outcome for which the transfusion was prescribed. This requires that hospitals consider development of an infrastructure that facilitates a change in clinical practice to eliminate inappropriate and avoidable transfusions.

When is blood transfused? The answer often depends more on the ordering physician and the location and culture of the institution than the clinical condition of the patient. Though some patients, such as those with myelodysplasia, are transfusion dependent, numerous non-hemorrhaging patients are transfused because of a failure to diagnose, treat, and correct anemia. Another common scenario is plasma transfusion for warfarin reversal where timely use of vitamin K would have avoided the need for transfusion. Such neglected opportunities are responsible for a significant number of avoidable transfusions.

The question of when blood should be transfused, that is when benefit outweighs the risk, is more difficult to answer. As a guiding principle, the clinician should use every opportunity to treat the patient with other effective modalities. The Institute of Medicine (IOM), in its study of health care in the United States, demonstrated the great variability in transfusion practices and the frequency of transfusion. The consistent presence of wide variation in transfusion suggests that many transfusions in hospitals are inappropriate.

The Society for the Advancement of Blood Management® (SABM®) is a not-for-profit professional organization that educates caregivers on the clinical issues associated with blood transfusion and their impact on patient outcomes. This is achieved through an understanding of Patient Blood Management (PBM), defined by SABM as the timely application of evidence based medical and surgical concepts designed to maintain hemoglobin concentration, optimize hemostasis and minimize blood loss in an effort to improve patient outcome. Distinct from management of the blood supply, PBM is trans-disciplinary and multi-modal clinical management of the patient by the proactive application of four guiding principles:
Identifying an unmet medical need, SABM has developed this document, SABM Administrative and Clinical Standards for Patient Blood Management Programs®, now in its third edition. The SABM Standards span all activities related to patient blood management and are intended to optimize clinical outcomes and improve patient safety. These Standards are not intended to provide strict indications, contraindications or other criteria for the practice of clinical medicine and surgery. Clinical decisions are the sole responsibility of the health care provider, and may vary from patient to patient subject to individual health care practitioner clinical judgment. As such, the SABM Standards should not be used as the only basis for making case-specific decisions regarding patient recommendations or diagnostic testing.

This document is a dynamic rather than static one since new information is rapidly emerging. Those practitioners and institutions that wish to establish a formal organization-wide patient blood management program should follow the SABM Standards. These Standards should be used to accelerate adoption of evidence-based practices and clinical guidelines in any institution, bringing proven treatment and management strategies that improve patient outcomes at the bedside.
standard 1 Leadership and Program Structure

There is an effective organization-wide, patient-centered, patient blood management program. The program has a physician medical director to provide clinical leadership and oversight and a program manager to provide operational leadership. The program has a defined scope of service, mission, vision and values, policies and procedures, clinical protocols, educational programs for health care providers, and process for review of patient outcomes.

Guidance

This standard defines the program. The Patient Blood Management Program is supported by a defined management structure. The program is appropriately positioned within the organizational structure to reflect strong administrative support of the program. Clinical leadership requires a physician who has knowledge and experience in the use of blood, blood components and other treatment modalities that can be used to manage anemia, thrombocytopenia, and disorders of the hemostatic system. The physician provides leadership in establishing clinical protocols for blood management. In addition, the physician medical director consults with, assists, educates, and monitors blood use by hospital physicians. The program manager may be someone with training as a nurse, pharmacist, medical technologist or other individual with prior knowledge and experience in transfusion medicine or blood management. The program manager needs to be able to navigate the health care system, handle day-to-day operations, and provide guidance and education to staff as needed. This person should have a working knowledge of indications and contraindications of blood and blood component use and other treatment modalities. The program manager position should be a full-time position. Together, the program manager and medical director have authority and responsibility for quality review and oversight of the program. The program has adequate staffing as determined by the medical director and program coordinator.

Policies and procedures describe the structure of the program and demonstrate commitment to the program by senior administrative leadership. Clinical protocols provide tools for the health care team to use in caring for patients. An educational program, designed to provide knowledge of how the program works, is necessary for each staff person to understand their individual role, where to obtain support as necessary, and how to use the tools provided. In addition, provider education on the risks and benefits of blood transfu-
sion and other treatment modalities will help facilitate a change in clinical practice and a reduction in transfusions. This change will be further facilitated by establishing metrics to monitor the impact of various patient blood management strategies.

The program must monitor patient outcomes as well as use of resources including blood products, other treatment modalities such as surgical and anesthetic techniques to reduce blood loss, techniques for minimizing procedural blood loss, perioperative blood recovery and reinfusion, normovolemic hemodilution, erythropoietic stimulating agents, intravenous iron, folic acid and other modalities for treating anemia, and other pharmacologic agents such as antifibrinolytics, factor concentrates, and topical haemostatic agents.

**Indicators**

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<tr>
<td>1.1</td>
<td>There is a written mission, vision and values statement that describes the purpose of the program and how it fits the institution’s mission and values.</td>
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<td>1.2</td>
<td>The scope of service defines the clinical areas affected by the program.</td>
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<td>1.3</td>
<td>Job descriptions are maintained for the physician medical director, program manager and any additional staff.</td>
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<tr>
<td>1.4</td>
<td>Written interdepartmental policies and procedures guide practice and process.</td>
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<tr>
<td>1.5</td>
<td>Clinical protocols and guidelines approved by the medical director and program manager are written, followed and available to the staff at all times.</td>
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<td>1.6</td>
<td>There is a comprehensive education program targeting physicians, mid-level providers, nurses, pharmacists and other ancillary health care staff regarding the blood management program’s goals, structure, and scope. Educational activities occur at least annually.</td>
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<tr>
<td>1.7</td>
<td>Quality and outcome measures are identified and defined by the medical director and program manager, with data collection and reporting to the hospital quality improvement committee as scheduled.</td>
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<tr>
<td>1.8</td>
<td>Administration, at a leadership level, is represented on the Transfusion Committee or the Patient Blood Management Committee if it is independent of the Transfusion Committee.</td>
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</tbody>
</table>
Consent Process and Patient Directives

There is a well-defined and consistent process for obtaining informed consent for transfusion from patients who accept transfusions. Additionally, there is a process in place for obtaining an advance directive from patients who decline transfusion for religious or other reasons. The hospital respects and supports patients who decline blood and blood components.

Guidance

Informed consent for transfusion is required by The Joint Commission as well as other regulatory bodies. While the essential components of consent (risks, benefits, and alternatives to allogeneic transfusion) are required by The Joint Commission, in many institutions the informed consent process is ill-defined and subject to significant variability across physician providers. In many hospitals, the patient’s signature on an informed consent form is obtained before transfusion. This does not ensure that the patient was informed of the true risk and potential benefits of transfusion or the alternatives that are available in a hospital with a comprehensive patient blood management program. A patient’s autonomy is protected by law. Patients who have a personal or religious objection to receiving blood transfusions must have documentation in the medical record of their objection to transfusion prior to initiating treatment, unless that information is unknown due to a life-threatening emergency.

The emphasis in informed consent should be on delivering an essential core content of information, in a consistent and standardized fashion, tailored to the patient’s ability to understand the information. Obtaining the patient’s signature is often the focus of informed consent in many hospitals, but it does not constitute informed consent in and of itself. It is merely a way of documenting that an informed consent process has occurred. Many hospitals use written materials or video to ensure patient receipt of a standardized content and provide help to nurses and physicians in explaining transfusion risks, benefits, and alternatives to patients. Patients must have adequate time to ask questions and must be given the opportunity to refuse transfusion.

For patients refusing transfusion for religious, cultural or personal reasons, an advance directive that documents their refusal of blood transfusion is indicated. This directive must make clear which transfusion alternatives are acceptable to the patient and the implications of adverse outcomes (e.g. possible organ injury or death) related to refusal of blood as
a life-saving intervention. The directive may be only be revoked personally by the patient at any time.

**Indicators**

2.1 A hospital-wide policy requires written informed consent for transfusion that documents a discussion about the risks, benefits and competing clinical strategies or alternatives to transfusion.

2.2 A hospital-wide policy supports and respects the right of competent adult patients to decline blood transfusion. The policy addresses the rights of patients who are minors.

2.3 The hospital has a document readily available for competent adult patients to sign that functions as a directive establishing the decision to decline transfusion.

2.4 The document declining transfusion clearly delineates which competing clinical strategies or alternatives to allogeneic transfusion are acceptable to the patient. Alternatives include, but are not limited to, autologous transfusion modalities, human derived growth factors, essential cofactors (e.g. iron, B12, and folic acid) for red cell production, recombinant products, factor concentrates, and blood derivatives and fractions.

2.5 All patients have access to information regarding the risks and benefits of blood transfusion as well as the risks and benefits of refusing a transfusion. The information includes those competing clinical strategies or alternatives to blood transfusion that are available and applicable to that patient.

2.6 Processes allow clinical staff involved in the care of patients to quickly and easily identify competent adult patients who decline blood transfusions.

2.7 For those competent adult patients entering the hospital with a previously executed blood refusal advance directive, confirmation of that patient’s continued desire to refuse transfusion is obtained and documented. If the competent adult patient is unconscious or incapacitated, the advance directive is honored.

2.8 Education on competing clinical strategies or alternatives to and strategies to avoid blood transfusions is provided to medical staff and other health care providers. This includes, but is not limited to strategies to optimize the patient’s own red cell volume, minimize blood loss and harness the patient’s ability to physiologically adapt to blood loss and anemia through optimization of hemodynamics and oxygenation.

2.9 Education on religious proscriptions against blood transfusion is available to all providers.
standard 3 Blood Administration Safety

Transfusion therapy is administered in a safe manner by an appropriately trained and licensed provider.

Guidance

Transfusion is a major medical intervention and is associated with significant risks. Allogeneic blood transfusion is similar to an organ transplant in that it exposes the patient to foreign antigens, viable lymphocytes, and biological response modifiers. Autologous blood recovery and reinfusion reduces some of these risks but is not risk-free. Training and ongoing competency assessment is essential to ensuring a quality product and minimizing complications. More than half of the adverse events related to administration of allogeneic blood are the result of human error and therefore are entirely preventable with rigorous attention to standardized blood collection, patient identification, processing and labeling techniques, and safe transfusion practices on the part of those handling patient samples, blood and blood components. Nurses, perfusionists, and those other licensed individuals who administer allogeneic blood are considered Transfusion Specialists by The Joint Commission and require training and ongoing education on safe and appropriate blood administration.

Indicators

3.1 Policies and procedures for ordering, dispensing, and transfusing blood are in compliance with applicable College of American Pathologists (CAP) requirements, AABB standards (see reference), applicable state regulations, and standards of The Joint Commission. (Note: The hospital blood bank is not required to be CAP or AABB accredited to be in compliance with this indicator.)

3.2 Individuals working in areas that require skills in administration of allogeneic blood transfusions for patient care will satisfy the requirements of an education process defined by the hospital prior to independent administration of blood products. These individuals will demonstrate appropriate transfusion skills while working with a preceptor before acting independently.

3.3 Transfusion administration policies and procedures are followed and are consistent with safe transfusion practices as defined by the agencies listed in Indicator 3.1.
3.4 The hospital has a process to assess compliance with blood administration policies and procedures through direct observation by a designated as a Transfusion Safety Officer. If direct observation is not possible, there is retrospective evaluation of transfusion records to ensure compliance. The results of direct observation or record review are shared with the staff member who administered the blood and the medical directors of the patient blood management program and transfusion service.

3.5 Only individuals qualified by means of education, training, or experience administer blood transfusions. Competency of all such individuals is reviewed at defined intervals.

3.6 The hospital's transfusion review committee reviews near miss events, sentinel events, and other significant errors associated with all aspects of blood ordering and administration including pre-transfusion blood specimen acquisition, labeling, and testing as well as the ordering, release, and transfusion of blood and blood components.

3.7 The hospital defines what constitutes a deviation, significant error, adverse event or near miss event. These should be reported to the hospital Quality Committee and regulatory agencies as required.

3.8 Non-compliance with patient blood management policies and procedures that leads to an avoidable transfusion should be identified and reported to the patient blood management or transfusion committee as an adverse event.

NOTE: It is a requirement that transfusion fatalities be reported to the FDA. Information can be found on the FDA Web site at: http://www.fda.gov/BiologicsBloodVaccines/SafetyAvailability/ReportaProblem/TransfusionDonationFatalities/default.htm
**standard 4**

**Review and Evaluation of the Patient Blood Management Program**

There is a process for evaluating the effectiveness of the patient blood management program. This evaluation is integrated into appropriate quality review activities within each institution. The information is used to improve anemia management, minimize blood loss and improve transfusion practice. This evaluation is based on metrics defined by the hospital. (See related Standards 5 and 11)

**Guidance**

Comprehensive patient blood management consists of patient-centered strategies to optimize a patient’s red cell mass, minimize blood loss and harness the patient’s physiologic tolerance of anemia by optimizing oxygenation and hemodynamics. Most importantly, the goal of patient blood management is to improve clinical outcomes. Evaluating the effectiveness of a patient blood management program is an important tool for improving patient outcomes. The effectiveness of a program is determined by measurable improvement in the clinical care of patients. Data collection may include such metrics as the number of units of red cells, platelets, plasma, and cryoprecipitate that are transfused, units transfused per thousand patient days or patient discharge, percentage of inpatients transfused, average hemoglobin or hematocrit before and after transfusion, and transfusion rates for specific high blood loss surgical procedures and evaluating these metrics in the context of changes in patient outcomes.

Data collection should not be restricted to transfusion. Other data might include the number of patients enrolled in preoperative anemia management, the use of erythropoietic stimulating agents or intravenous iron, anticoagulant and anti-platelet medication management, use of perioperative cell collection, the use of other pharmacologic agents such as topical hemostatic agents and anti-fibrinolytic drugs, and evaluation of procedural blood loss including phlebotomy. If risk-adjusted data is obtainable, it may provide a means to compare one hospital’s transfusion and patient blood management practices with other similar hospitals.

A hospital may choose to monitor its patient blood management program as part of a multidisciplinary patient blood management committee separate from the traditional transfusion utilization review committee required by accrediting agencies (See Standard 5: Transfusion Guidelines and Peer Review). Alternatively, the transfusion committee may assume the additional functions of a patient blood management committee.
Evaluation of overall transfusion practices by clinical service or section (e.g., Surgery, Orthopedics, etc.), and by individual ordering physician, can provide physicians with an opportunity to see how their transfusion decisions compare to their peers, encouraging improvement in transfusion decisions. Evaluation of specific procedures or diagnostic categories may help facilitate targeted quality improvement initiatives.

Program evaluation and quality improvement is much more than transfusion utilization review and must include systematic evaluation of treatment modalities other than allogeneic transfusion. This evaluation should include a review of availability, utilization, and patient outcomes related to the use of preoperative anemia management, perioperative autologous blood collection and administration, and inpatient anemia management with erythropoietic stimulating agents and iron. Limited healthcare resources require that strategies to avoid transfusion and manage anemia improve patient outcomes and are cost effective. Evaluation of the patient blood management program should include an analysis of the economic impact on the institution.

**Indicators**

4.1 There is a committee structure that reviews and evaluates all aspects of the patient blood management program. Membership includes but is not restricted to nursing, pharmacy, physician representation of all major medical and surgical services, and administrative leadership.

4.2 The ability of the patient blood management program to meet the needs of the patient community is evaluated.

4.3 Blood use is monitored by provider, clinical service, case type or procedure as well as hospital-wide. Use of clinical strategies to treat anemia and minimize blood loss is monitored. The data are analyzed to identify potential areas for improvement due to over- or under-utilization.

4.4 Blood and blood component transfusion are evaluated using metrics defined by the hospital that allow comparison of blood utilization and transfusion practices with other institutions and the published literature.

4.5 Quality measures defined by the hospital are used to assess the clinical efficacy and cost effectiveness of patient blood management clinical strategies in reducing blood utilization and managing anemia.

4.6 Compliance with patient blood management clinical protocols is monitored.

4.7 The impact of patient blood management and transfusion practice on clinical outcomes such as length of stay, infection rates, ischemic complications and mortality is evaluated.
standard 5  

Transfusion Guidelines and Peer Review of Transfusions

There is effective implementation of comprehensive, written guidelines for transfusion of blood products. These guidelines are evidence based. There is peer review of transfusion decisions based on these guidelines. (See related Standards 4 and 11)

Guidance

Effective implementation of comprehensive transfusion guidelines is a key element in a successful patient blood management program. These guidelines establish a standard of care within the organization for clinical transfusion decisions. Ideally, an institution’s transfusion guidelines are developed and written by a multidisciplinary group of physicians based on a review of the literature including national or specialty specific physician practice guidelines. They must be evaluated by the hospital’s transfusion or quality improvement or quality management committee and approved by the medical staff or medical executive committee or other appropriate authority of the organization’s medical staff to ensure that the guidelines are followed.

These guidelines must promote a conservative or restrictive approach to the transfusion of blood components, consistent with the current literature on the risks and benefits of transfusion. The guidelines should be patient-centered and include consideration of such factors as patient age, diagnosis, clinical circumstances, laboratory values such as hemoglobin, hematocrit, platelet count, coagulation testing, and the presence or absence of critical bleeding. Like all areas in medicine, patient blood management is an evolving discipline. Therefore, the guidelines must be reviewed periodically and revised as new information is published in the medical literature.

Implementation of the guidelines and assurance that the guidelines are being followed may be accomplished in a variety of ways. Incorporation of the guidelines into the hospital’s blood and blood component ordering process should be considered, as this has been shown to be an effective tool supporting adherence to transfusion guidelines. In a paper based ordering system, this may be accomplished using a check box list of transfusion indications. In a computer based ordering system, choosing the clinical indication for transfusion from a list can be made a required field or order detail. Requiring that the ordering provider indicate the reason for transfusion as part of the ordering process facilitates transfusion utilization review.
Concurrent or retrospective review of transfusion can provide much of these data and help evaluate whether hospital or national transfusion guidelines are being followed. Prospective review of transfusion requests prior to issuance of blood components offers another option for educating providers and changing transfusion decisions. Prospective review of transfusion orders before blood has been dispensed has been shown to be an effective tool to ensure compliance with organization guidelines, and should be considered as part of a comprehensive patient blood management program.

Transfusion utilization review is required by accrediting agencies and usually takes place within a multidisciplinary transfusion committee. Peer review of transfusion decisions may also take place as part of clinical service or department quality and clinical case review meetings.

**Indicators**

5.1 The hospital has transfusion guidelines that are evidence-based and are approved by the hospital's medical executive committee (MEC) or other appropriate authority of the medical staff.

5.2 The transfusion guidelines are readily accessible and available to ordering providers at the time they order transfusions.

5.3 The transfusion guidelines take into consideration patient specific factors such as age, diagnosis, laboratory values such as hemoglobin, hematocrit, platelet count, coagulation testing, and presence or absence of critical bleeding and physiologic factors such as oxygenation and hemodynamics.

5.4 There is periodic review of the guidelines to ensure that they remain current and relevant, promote a restrictive or conservative approach to the transfusion of blood components, and are consistent with the literature and evolving standard of care in transfusion medicine and patient blood management.

5.5 There is an effective provider-specific peer review of transfusions that uses the guidelines to determine if the transfusion under review was or is medically appropriate, and that adequate and appropriate documentation is present. Review may be prospective, concurrent or retrospective. If retrospective, it is timely.

5.6 Review of transfusion decisions, whether prospective, concurrent, or retrospective, includes recommendations for management without transfusion if it is determined that the transfusion decision was not clinically appropriate or that transfusion was or is avoidable.

5.7 The results of transfusion review are communicated to the ordering provider, the chief of the service or department, the medical staff quality improvement or quality management committee and the medical director of the patient blood management program. These results are used for education and are reviewed when a provider’s clinical privileges are renewed.
Preoperative Anemia Evaluation and Readiness for Surgery

There is a process to identify, evaluate and manage preoperative anemia in patients scheduled for elective surgery where the expected amount of surgical blood loss increases the probability of perioperative red blood cell transfusion or where the degree of anemia increases the risk of surgery. (See related Standard 12)

Guidance

Effective blood management requires that transfusion risk be minimized whenever possible. Advanced age, small body size, female gender, chronic renal disease and hepatic or connective tissue disease increase the risk of perioperative transfusion. Modifiable factors that increase the risk of perioperative transfusion include the use of antithrombotic or anti-platelet pharmacologic agents and pre-existing anemia or iron deficiency, even in the absence of anemia. Preoperative anemia is associated with increased perioperative morbidity and mortality. Transfusion is more likely when the patient has preoperative anemia and is also independently associated with increased mortality.

Optimizing hemoglobin prior to surgery may reduce allogeneic transfusion

Preoperative anemia management begins with screening for anemia

A preoperative anemia clinic can help ensure that a patient is ready for surgery

Optimizing hemoglobin prior to surgery may reduce allogeneic transfusion and decrease postoperative morbidity and mortality. Perioperative transfusion rates may be decreased by identifying elective surgical patients who are anemic, determining the etiology of their anemia, and instituting appropriate therapy that optimizes that patient’s hemoglobin and iron stores prior to surgery. Preoperative anemia management begins with screening for anemia followed by laboratory testing to determine its cause. Common causes include iron deficiency, B12 deficiency, chronic kidney disease and anemia of chronic inflammation. Treatment may involve administration of oral or intravenous iron, erythropoietic agents, folate or vitamin B12, and/or referral to a specialist such as a hematologist or gastroenterologist. This surgical preparation analysis may even require deferral of an elective surgical procedure to a later date if anemia is moderate to severe and the anticipated surgical procedure is truly elective.

As part of the preoperative evaluation of patients, anticoagulant and anti-platelet medications should be reviewed to ensure that a plan is in place to modify these therapies in the few days before surgery, if appropriate. Co-morbidities known to be associated with an increased risk of depleted iron stores such as chronic heart failure, chronic renal failure, rheumatoid arthritis and related diseases and inflammatory bowel disease, or chronic genitourinary blood loss may prompt evaluation of iron stores even in the absence of anemia.
Decreased storage iron may slow recovery from post-operative anemia. A preoperative anemia clinic can be an additional opportunity to ensure that a patient is ready for surgery.

**Indicators**

6.1 There is a list of elective surgical procedures for which preoperative anemia management screening is required.

6.2 Patients who are having a procedure for which preoperative screening is required are identified and assessed at least three to four weeks prior to surgery to allow sufficient time to diagnose and manage anemia, unless the surgery is of an urgent nature and must be performed sooner.

6.3 Screening and subsequent laboratory testing is performed to detect anemia and allow diagnosis of the common causes of anemia including iron deficiency anemia, anemia of inflammation (functional iron deficiency), anemia of chronic renal disease, and folate or vitamin B12 deficiency.

6.4 A process ensures that laboratory data have been reviewed. Additional clinical evaluation and laboratory testing is conducted and a referral to a specialist is made as necessary for patients with moderate to severe anemia or anemia of unclear etiology.

6.5 Pre-operative evaluation should include review of the patient’s medical history, medications including anticoagulant and anti-platelet medications, and co-morbidities, especially those associated with anemia, iron deficiency, or increased risk of bleeding.

6.6 Guidelines for treatment of preoperative anemia and iron deficiency without anemia are defined and available.

6.7 Outpatient treatment with parenteral iron and/or erythropoiesis-stimulating agents occurs when clinically Indicated. Timing of treatment is appropriate to the scheduled surgery date.

6.8 The results of preoperative anemia screening and the management plan are communicated to the referring surgeon and the primary care physician on a timely basis.

6.9 Patients treated for preoperative anemia are followed in the postoperative period to ensure continued management of their anemia during their hospital admission.

6.10 Elective surgery is deferred and rescheduled in anemic patients when the anemia is reversible if insufficient time is available to correct the anemia before surgery unless the need for surgery is urgent. This decision is the responsibility of the surgeon in consultation with the medical director of the patient blood management program.
standard 7

Perioperative Autologous Blood Collection for Administration

The hospital has the ability to collect, process, and reinfuse shed autologous blood. The hospital may also choose to collect blood from patients in the immediate preoperative period (acute normovolemic hemodilution) for reinfusion in the perioperative period.

Guidance

Perioperative blood collection is performed before surgery, during surgery, and may extend into the postoperative period. Each hospital or organization performing this service is required to have appropriate policies, processes and procedures in place to ensure safe and effective delivery of these services as well as a quality product for recipients of such product.

Perioperative autologous blood collection is effective in decreasing blood loss and the use of allogeneic red cells

The clinical efficacy of perioperative autologous blood collection is enhanced when integrated with other patient blood management strategies

Ongoing competency assessment is essential to the safety and quality of recovered red cells

The goal of these procedures is to decrease blood loss, preserve autologous blood cells, and minimize or avoiding allogeneic blood transfusion. Collection of whole blood immediately before surgery with volume replacement as appropriate (acute normovolemic hemodilution or ANH) may also help preserve platelets and plasma clotting factors. In some cases, the autologous product may be separated into different components such as platelet rich plasma, with the intent of creating products that further limit blood loss. Smaller institutions may not have the resources to purchase equipment or provide personnel for perioperative cell recovery and administration. An outside contractor may be able to provide these services. If perioperative autologous blood recovery is provided through an outside service, the contractor must be in compliance with this standard and all policies and procedures established by that hospital.

Equipment/devices play a large role in the recovery and administration of shed perioperative autologous blood. This equipment should be validated when purchased. Utilization of any equipment critical to this service must conform to national standards of safety and other regulatory requirements. The medical director of the patient blood management program in addition to any other department-specific directors must verify and document that operators of this equipment are trained and capable of delivering a safe, high quality product. Qualifications of each operator, initial certification of training, and competency
assessment on a regular basis should be required.

Perioperative autologous cell recovery for reinfusion is the production of a blood product for transfusion and should be subject to strict process control. The perioperative program must have policies, processes, and procedures identified, reviewed, and approved per hospital policy and consistent with the requirements of all regulatory agencies. Records are maintained, stored, and archived in accordance with record retention policies per the hospital and are concordant with regulatory requirements. Noncompliance or deviations from policies, processes and procedures need to be recorded, and a defined mechanism to address any deviations needs to be defined. Operators must show continued competence at the time of reassessment in order to continue to perform perioperative cell recovery.

ANH is typically conducted by, or under the supervision of, the anesthesia provider before the commencement of surgery. Not all patients are eligible for ANH, and certain comorbid factors limit the efficacy (e.g. baseline anemia) or safety (e.g. pre-load dependent cardiac pathology such as aortic stenosis or hypertrophic cardiomyopathy) of ANH. Patients should be selected carefully based on the procedure, volume of anticipated blood loss, their pre-surgical laboratory values, and comorbid conditions. ANH provides an intraoperative source of fresh autologous whole blood for the patient, thereby establishing a source of red blood cells, platelets and plasma with preserved coagulation factors for subsequent reinfusion. ANH is not without potential risks, including the inability to return a patient’s blood if it is collected improperly. The efficacy of ANH is enhanced when combined with other perioperative blood conservation modalities. The utilization of ANH, including the type and number of cases for which it is used, should be monitored by the patient blood management committee.

The impact of autologous blood collection and administration on allogeneic blood transfusion rates should be evaluated by the patient blood management program in cooperation with the transfusion service. This may include periodic analysis of the volume of blood collected and returned, cost savings and expenditures for equipment, maintenance, supplies, and personnel.

**Indicators**

| 7.1 | Written policies and procedures address all perioperative autologous blood collection/recovery modalities offered at the hospital. These documents are approved by the chair of anesthesiology and the patient blood management medical director. |
| 7.2 | Available methods for autologous blood collection/recovery are described in detail. |
| 7.3 | Indications and contraindications for the use of perioperative autologous blood collection/recovery are described. |
| 7.4 | There are written exclusion criteria for patients who are not candidates for acute normovolemic hemodilution. |
| 7.5 | The hemodynamics of patients undergoing acute normovolemic hemodilution are monitored during collection. |
| 7.6 | A procedure for reinfusion of collected/recovered autologous blood is defined. |
| 7.7 | The volume of autologous blood collected/recovered, processed, and reinfused is documented. |
| 7.8 | Labeling and storage requirements of perioperative autologous blood collections are defined and consistent with local, state and federal requirements. Any deviation is documented, including the rationale for the deviation. |
| 7.9 | There is a quality assurance program to ensure that perioperative autologous blood collection is indicated, cost-efficient, effective, and safe. |
| 7.10 | Adverse events including suspected transfusion reactions, complications, and patient safety factors are reported, and are evaluated by the patient blood management medical director. Appropriate action is taken and documented. |
| 7.11 | Personnel involved in the collection, processing and administration of perioperative autologous blood are qualified on the basis of education and training. Competency is documented and evaluated at least annually. |
| 7.12 | Equipment and supplies used in the perioperative program are validated before initial use, properly maintained, and revalidated after any major service or repair. |
| 7.13 | If perioperative autologous blood recovery is carried out as a contracted service from an outside provider, the outside provider is in compliance with this standard. |
Phlebotomy Blood Loss

There are written guidelines for minimizing blood loss due to phlebotomy for diagnostic laboratory testing.

Guidance

Blood loss secondary to phlebotomy for diagnostic laboratory testing can contribute to patient anemia. Published data suggest that phlebotomy blood loss for a patient may exceed 40 mL per day in critical care units, contributing to a decline in hemoglobin during hospitalization. Blood loss related to diagnostic laboratory testing is a major contributor to anemia in low birth weight neonates. These blood losses place the patient at increased risk for transfusion. Providers should order only those tests that are needed for clinical management. Open ended orders for daily labs should be discouraged.

An aggressive strategy to reduce phlebotomy blood loss must be part of comprehensive patient blood management. Possible elements of a strategy to reduce phlebotomy blood loss could include:

• Educating staff on the need to reduce phlebotomy blood loss
• Eliminating collection of extra tubes in anticipation of laboratory testing not yet ordered
• Increasing the use of point-of-care testing and micro-sampling, either by use of pediatric tubes or by using the minimum allowable sample volume in adult tubes
• Reducing the frequency of mislabeled, hemolyzed, clotted and under- or over-filled tubes that result in repeat sampling
• Selecting laboratory equipment with low requisite test volume
• Reducing unnecessary laboratory tests
• Reducing or eliminating “discard” volume when samples are obtained from indwelling lines, including sterile reinfusion of the “discard” volume when practical
• Use of closed, needle-free blood sampling systems for arterial and central venous lines to reduce blood waste
• Use of non-invasive hemoglobin and other laboratory measurements.
## Indicators

| 8.1 | Hospital policies and processes that pertain to phlebotomy for diagnostic laboratory samples address the importance of obtaining only the minimum volume of blood necessary to carry out the ordered laboratory tests, and ordering the minimum number of tests needed to manage the patient clinically. |
| 8.2 | There is a mechanism to identify patients at increased risk for transfusion or who refuse transfusions. Additional measures such as use of microtainers and/or point of care testing and reduction in daily or routine labs orders are considered in order to further minimize blood loss in these patients. |
| 8.3 | The initial volume of blood withdrawn from an in-dwelling line or catheter if unsuitable for laboratory testing due to dilution or contamination by medications or intravenous fluids, is returned to the patient whenever possible. |
| 8.4 | Individuals who reinfuse blood that is unsuitable for laboratory testing are trained and deemed competent according to policy and procedure guidelines. Aseptic technique is used to ensure sterility. |
| 8.5 | If it is not possible to reinfuse blood unsuitable for laboratory testing, processes are in place to minimize the amount of blood that must be discarded. |
| 8.6 | The laboratory selects the smallest collection tube size that is practical for the test that is ordered and the instrumentation in the laboratory. |
| 8.7 | The Patient Blood Management Program in coordination with the laboratory and clinical leadership reviews the frequency of inadequate and mislabeled samples in addition to test ordering patterns and sample requirements to decrease the need to re-sample, reduce unnecessary tests and minimize sample volume. |
Minimizing Blood Loss Associated with Surgery, Procedures and Underlying Medical Conditions Including Antithrombotic Therapy, Antiplatelet Therapy and Coagulopathy

There is an ongoing interdepartmental effort involving the patient blood management program, pharmacy, surgery, anesthesia and transfusion service/blood bank to minimize blood loss associated with surgery, interventional procedures, and underlying clinical conditions including antithrombotic and antiplatelet therapy, and coagulopathy.

Guidance

Hospitalized patients frequently develop anemia while in the hospital. If admitted with anemia, their anemia may worsen in hospital. This may be due to a combination of factors that include inflammation, iron deficiency, B12 or folate deficiency, and/or an inadequate marrow response to anemia. However, acute and subacute blood loss (disease-related or iatrogenic) during hospitalization often plays a major role. Standard 8 addresses the need to minimize iatrogenic blood loss due to phlebotomy. This standard addresses the need to minimize blood loss from all other sources to reduce the risk of transfusion. Other factors that affect blood loss and the likelihood of perioperative transfusion include the type of procedure or surgery as well as the skill and experience of the surgeon. Blood-sparing procedural, surgical and anesthetic techniques should be used whenever possible.

Minimizing blood loss is a multi-disciplinary challenge involving several hospital departments and multiple medical and surgical specialties. Early recognition, diagnosis, and treatment of blood loss are critical to prevent transfusion. Early identification of patients at significant risk for blood loss will help identify patients for whom adjuvant treatments for blood loss prevention are appropriate and cost effective. The identification of patients at significant risk for blood loss should include a review and assessment of any antiplatelet, anticoagulant or antithrombotic agents the patient may be taking. A plan to mitigate the bleeding risk associated with these medications should be part of the effort to minimize blood loss in the hospitalized patient.

The patient blood management program must involve the department of surgery and anesthesia in developing a culture with the universal goal to minimize intraoperative blood loss and prevent allogeneic blood transfusion. Developing this culture involves more than considerations of surgical technique. Strategies such as controlled hypotension, normothermia, the availability and use of clotting factor concentrates, topical hemostatic agents, tissue adhesives, technologies to reduce blood loss from the incision itself, and the use of systemic pharmacologic agents such as antifibrinolytic and prohemostatic agents to reduce blood loss are important considerations. Involving the pharmacy in the selection of these agents is critical.
Effective patient blood management requires an institutional culture in which early intervention for cessation of on-going hemorrhage is prioritized. Aggressive management and definitive intervention, whether surgical, radiologic or endoscopic, should be available when needed. If procedural intervention is clinically indicated for a patient with hemorrhage, this should be carried out as soon as is medically appropriate within the constraints of the hospital’s resources. This may involve medical services other than surgery and anesthesiology, e.g., interventional radiology, endoscopy and others.

Finally, the clinical laboratory plays a vital role in assessing bleeding risk in the surgical patient and defining the etiology of coagulopathic bleeding. Robust diagnostic coagulation testing must be available within a clinically useful timeframe, and include a means to assess both quantitative and qualitative platelet or plasma coagulation factor abnormalities. In some cases, near patient or point-of-care coagulation testing may provide the best combination of clinical utility and timeliness.

### Indicators

| 9.1 | Policies and procedures are defined that minimize intraoperative blood loss and blood loss associated with invasive procedures. |
| 9.2 | There are guidelines for intraoperative use of pharmacologic agents such as factor concentrates, antifibrinolytic agents, topical sealants and other systemic and topical hemostatic agents and medications to minimize blood loss. |
| 9.3 | The patient blood management program medical director is actively involved in selection of clotting factor concentrates, topical hemostatic agents, tissue adhesives, and pharmacologic agents, including antifibrinolytic and prohemostatic agents to limit blood loss. |
| 9.4 | Hospital coagulation testing services have the capability to adequately assess and characterize a patient’s hemorrhagic risk factors, assess the level of therapeutic anticoagulation and platelet inhibition and assist in the rapid diagnosis of the likely etiology of coagulopathy in an actively bleeding patient. Results are available in a clinically useful timeframe. |
| 9.5 | Guidelines encourage early definitive intervention and treatment of acute hemorrhage. Where clinically appropriate, this includes early return to the operating room for correction of a surgical source of bleeding, early referral for interventional radiology and embolization, and early use of endoscopy/colonoscopy and cystoscopy for gastrointestinal hemorrhage or genitourinary hemorrhage. |
| 9.6 | There should be appropriate referral and consultation protocols in place to assist in the management of patients on anticoagulant and antithrombotic medications or with a history of significant bleeding or coagulation abnormalities. |
Massive Hemorrhage Protocol

There is a written protocol for transfusion management of patients with rapid large volume blood loss and hemodynamic instability.

Guidance

Severe hemorrhage may result in hemodynamic instability, hypo-perfusion and anemia-related organ injury, leading to the need for large volume transfusion. Definitions for what constitutes massive transfusion vary. To trigger initiation of a massive hemorrhage protocol, an operational or dynamic definition of massive hemorrhage may be more useful than the traditional definition of the loss of one blood volume in 24 hours. For example, transfusion of greater than 3 units of blood in one hour when ongoing need is anticipated allows the transfusion service to initiate the protocol in consultation with the patient care team.

The massive hemorrhage protocol should not be restricted to trauma because a variety of elective or emergent surgical procedures as well as vascular, gastrointestinal or obstetrical bleeding may result in the need for large volume transfusion. While transfusion of a large volume of blood and blood components often results from massive hemorrhage, the focus of a massive hemorrhage protocol should be to stop the bleeding as soon as possible and restore normal hemostasis. Transfusion is just one part of a massive hemorrhage protocol.

Prompt identification of the patient who may require massive transfusion is critically important. Cessation of bleeding is top priority in hemorrhaging patients. Blood conservation strategies can minimize allogeneic transfusion even in severely hemorrhaging patients.

Patients with severe hemorrhage frequently have an early and profound coagulopathy. Coagulopathy is related to activation of the hemostatic and fibrinolytic system, hypo-perfusion and associated ischemia, and even volume resuscitation. The three factors comprising the lethal triad of acidosis, hypothermia, and coagulopathy must all be corrected in massive transfusion situations, for each one exacerbates the other and contributes to increased mortality. Newer concepts in hemostatic resuscitation advocate for early blood component resuscitation for patients in hemorrhagic shock, limiting the use of crystalloids to minimize dilutional coagulopathy and dilutional thrombocytopenia, and avoiding restoration of normal blood pressure until there is surgical control of hemorrhage.
The first priority in the management of patients with massive blood loss is to stop the hemorrhage. Hospitals must have a protocol to assure hemostatic resuscitation at the same time. Early use of tranexamic acid in traumatic hemorrhage has been shown to reduce blood loss and decrease mortality. The protocol should include not only a systematic approach for replacement of red blood cells and other blood components such as plasma, platelets and fibrinogen (either cryoprecipitate or fibrinogen concentrate), but also structured management of hypothermia, hypocalcemia and acidosis. Use of factor concentrates such as activated recombinant Factor VII or prothrombin complex concentrates may be considered in patients with life-threatening bleeding who fail to respond to conventional therapy.

The need for a rapid response to hemorrhage may require that the transfusion service release fixed ratios of red cells, plasma and platelets in the form of massive transfusion packs, especially early in the response. In addition, readily available laboratory studies or point-of-care tests that evaluate the hemostatic system and physiologic status of patients can be of value in optimizing the treatment of coagulopathy, hypocalcemia, and acidosis and facilitate goal-directed blood component therapy.

By definition, the patient population with severe hemorrhage is likely to receive many units of blood and blood components. A return to goal-directed blood and component therapy once bleeding is controlled is recommended as part of patient blood management. Good patient-centered blood management strategies play a role in minimizing the need for allogeneic transfusion. In particular, peri-procedural and peri-operative use of autologous blood collection and reinfusion can help reduce the number of packed red blood cell units needed, reducing the patient’s exposure to stored allogeneic blood components and reducing the impact of massive transfusion on the hospital and regional blood supply.

**Indicators**

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Description</th>
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<tbody>
<tr>
<td>10.1</td>
<td>Criteria are defined for initiating and discontinuing the massive hemorrhage protocol.</td>
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<tr>
<td>10.2</td>
<td>In facilities without the capacity to manage patients with massive transfusion needs, there are guidelines for initial damage control resuscitation and rapid transport to another facility.</td>
</tr>
<tr>
<td>10.3</td>
<td>Responsibility for management of coagulopathy is defined.</td>
</tr>
<tr>
<td>10.4</td>
<td>Administration of tranexamic acid is considered in all trauma patients with significant hemorrhage.</td>
</tr>
<tr>
<td>10.5</td>
<td>The massive hemorrhage protocol includes guidelines for management of acidosis, hypocalcemia and hypothermia.</td>
</tr>
<tr>
<td>10.6</td>
<td>The massive hemorrhage protocol includes guidelines for transfusion of red blood cells, plasma, platelets, cryoprecipitate, and factor concentrates.</td>
</tr>
<tr>
<td>10.7</td>
<td>Laboratory testing, if available, is used to monitor the patient for acidosis, hypocalcemia, and qualitative and quantitative abnormalities in coagulation.</td>
</tr>
<tr>
<td>10.8</td>
<td>Laboratory results are available quickly enough to facilitate goal-directed blood component therapy for coagulopathy, anemia and thrombocytopenia.</td>
</tr>
<tr>
<td>10.9</td>
<td>Where available and clinically appropriate, peri-procedural autologous blood collection and administration is used to minimize the need for allogeneic red cells.</td>
</tr>
<tr>
<td>10.10</td>
<td>There is a mechanism for multi-disciplinary quality review of complex cases involving massive hemorrhage and transfusion.</td>
</tr>
</tbody>
</table>
Management of Anemia in Hospitalized Patients

There is a process for early identification of hospitalized patients at risk for transfusion due to anemia or at risk for developing anemia during the course of their hospitalization. Anemia is actively managed to reduce the likelihood of transfusion. (See related Standards 4 and 5)

Guidance

An important part of a patient blood management program is to evaluate a patient’s risk of transfusion and then take steps to reduce that risk. Many patients admitted to the hospital are anemic at the time of admission as a result of their admission diagnosis or co-morbidity, or are at risk to develop anemia while in the hospital due to unavoidable surgical or procedural blood loss, hemodilution, hemolysis, inflammation, iron deficiency, malignancy, other nutritional deficiencies, or a primary hematologic problem.

Recognition, diagnosis, and initial treatment of anemia as early as possible prior to and during an inpatient admission may help avoid the need for transfusion during that hospital admission as well as after discharge or during a future hospital admission. Since even mild anemia is associated with poorer outcomes in a variety of conditions, treatment of anemia without use of allogeneic red cell transfusion may improve patient outcomes even in patients not at immediate risk of transfusion.

The complete blood count, or CBC, establishes the diagnosis of anemia and provides additional information on possible etiologies based on the red blood cell indices and the presence or absence of other hematologic abnormalities. Significant additional information on the probable etiology of the patient’s anemia can be obtained from the clinical history and additional laboratory testing easily available with minimal additional blood sampling. Guided by the clinical history and red blood cell indices, this additional testing might include creatinine, reticulocyte count and where available, reticulocyte hemoglobin concentration, iron and iron binding capacity, ferritin, vitamin B12, folate, thyroid stimulating hormone, red cell antibody screening, and direct antiglobulin test.

In some instances, secondary testing may be indicated. Based on the clinical history and the results of initial laboratory tests, additional studies might include additional tests for hemolysis (e.g. direct antiglobulin test, LDH, haptoglobin), serum protein electrophoresis, erythropoietin level, methylmalonic acid, soluble transferrin receptor, or even bone marrow exam. Based on the etiology, treatment should be considered as early as possible prior

Many patients are anemic at the time of hospital admission
Prompt recognition and management of anemia during hospitalization reduces the need for transfusion
The etiology of anemia should be promptly established
to or during the hospital admission to optimize the patient’s hemoglobin and minimize the likelihood of transfusion.

### Indicators

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>11.1</td>
<td>Clinical leaders of the patient blood management program have knowledge and experience in the recognition, diagnosis, and management of anemia.</td>
</tr>
<tr>
<td>11.2</td>
<td>There is a policy requiring that anemia be documented as part of the early clinical assessment of all patients.</td>
</tr>
<tr>
<td>11.3</td>
<td>Hospital protocols facilitate appropriate diagnosis, evaluation, and management of anemia. Management strategies help minimize the likelihood of transfusion.</td>
</tr>
<tr>
<td>11.4</td>
<td>Clinical consultation is available to provide recommendations for evaluation and treatment of anemia.</td>
</tr>
<tr>
<td>11.5</td>
<td>There are guidelines for the use of intravenous iron for treatment of iron deficiency with or without anemia.</td>
</tr>
<tr>
<td>11.6</td>
<td>There are guidelines for the use of erythropoietic stimulating agents.</td>
</tr>
<tr>
<td>11.7</td>
<td>Hospital transfusion guidelines recommend against transfusion in asymptomatic, non-bleeding patients when the hemoglobin level is greater than or equal to 6.0 - 8.0 gm/dL.</td>
</tr>
<tr>
<td>11.8</td>
<td>Clinical strategies to optimize hemodynamics and oxygenation are followed before red cell transfusion is considered.</td>
</tr>
<tr>
<td>11.9</td>
<td>Transfusion of blood and/or components is never used for volume repletion, or to treat anemia that can be treated with specific hematonic medications.</td>
</tr>
<tr>
<td>11.10</td>
<td>When red cell transfusion is clinically indicated in the non-bleeding patient, only a single unit of red cells is prescribed, followed by clinical reassessment of the patient.</td>
</tr>
<tr>
<td>11.11</td>
<td>At the time of discharge, there is a plan for post-discharge management of anemia identified or acquired during the hospital admission.</td>
</tr>
</tbody>
</table>
Managing Anemia in Non-surgical Outpatients

There is a program to facilitate identification, diagnosis and management of anemia in non-surgical patients served by the organization. Anemia is actively managed to improve clinical outcomes and reduce the likelihood of transfusion should the patient require hospitalization.

Guidance

Anemia is extremely common with a prevalence of 10-15% in patients over the age of 65. It is estimated that 30-50% of patients with chronic heart failure and more than 50% of patients with late stage renal failure are anemic. Patients with inflammatory bowel disease and autoimmune disorders such as rheumatoid arthritis have a high prevalence of both iron deficiency anemia and anemia of chronic inflammation. Anemia is under-recognized and when recognized, may be under-treated.

Iron deficiency with or without anemia, or anemia as a result of other causes, increases the likelihood that a patient will require a transfusion should they develop an acute illness requiring hospitalization. Anemia contributes to morbidity, has a negative impact on quality of life and may increase the likelihood of hospitalization in some patients. Anemia at the time of hospital admission increases in-hospital morbidity and mortality. Recent data suggest that treating iron deficiency in chronic heart failure patients improves functional status and may reduce the risk of hospital admission for decompensated heart failure. Increased red cell production as a result of an erythropoietic response to blood loss or treatment with an erythropoietic stimulating agent (ESA) can result in a functional iron deficiency. A structured program of intravenous iron replacement that ensures such patients are iron replete may reduce the overall cost of managing anemia by allowing a reduction or even elimination in the need for an exogenous ESA.

As the delivery of healthcare migrates away from fee for service and toward reimbursement based on clinical outcomes or is delivered as part of an Accountable Care Organization model, healthcare systems will have a financial incentive to manage anemia across the full spectrum of care. Close coordination with nephrologists who may be managing anemia in the kidney disease patient population and with clinical hematologists who may be managing anemia in patients with or without a malignancy is essential.
### Indicators

| 12.1 | There is an outpatient setting or suitable venue, with input from the patient blood management program medical director that provides evaluation and treatment of anemia in non-surgical patients. This may be incorporated into a preoperative anemia program or made part of another existing program in the organization. |
| 12.2 | There is a mechanism for notifying the primary care provider that their patient has been treated for anemia while hospitalized and requires follow-up to help ensure completion or continuation of anemia treatment initiated in the hospital. |
| 12.3 | There is an outreach program to educate the primary care provider community and specialists who care for patients at risk for anemia about the identification, evaluation and management of anemia. |
| 12.4 | There is a mechanism for providers in the community to refer outpatients to the treatment program for anemia evaluation and treatment. |
| 12.5 | The program has defined treatment guidelines and protocols for managing iron deficiency anemia, anemia of chronic inflammation and anemia associated with chronic kidney disease. These protocols are evidence-based and reviewed at regular intervals and accepted by the patient blood management or other suitable committee. |
| 12.6 | The patient blood management medical director works with various clinical specialties such as obstetrics and gynecology, cardiology, rheumatology, gastroenterology and others to identify at-risk patient populations in the community that might benefit from anemia management. |
| 12.7 | The program is designed to augment the management of anemia by the hematology and oncology service within an organization. Cancer and chemotherapy associated anemia is considered outside the scope of this standard. |
| 12.8 | Utilization and outcome measures are reported to the patient blood management medical director and program coordinator at least annually and used to evaluate the clinical efficacy and economic impact of the anemia management program. |


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